

## **MEASURE E**

Citizens Oversight Committee Quarterly Meeting

**July 25, 2022** 

#### **Board of Education**

Ira Glasky, President Paul Bokota Lauren Brooks Sharon Wallin Cyril Yu



### **AGENDA**

**Budget** 

**State Funding** 

Schedule

**Project Updates** 

- Series 1
- Series 2
- Series 3
- Augmented Funds to Accelerate Projects





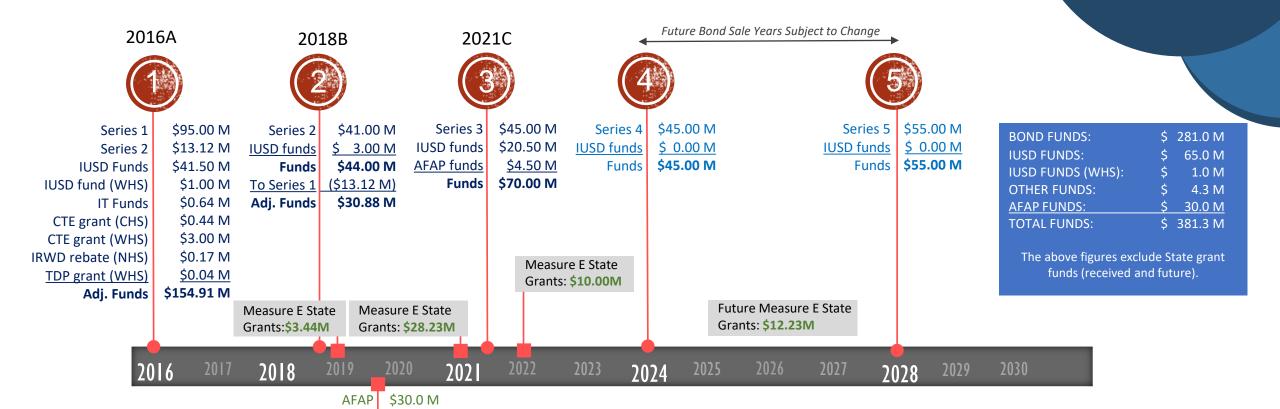
### MEASURE E REVISED BOND SERIES

- Series 1 funds received October 26, 2016
- Series 2 funds received September 13, 2018
- Series 3 funds received April 7, 2021

<u>ORIGIN</u>	AL	<b>ISSUED/PROPOSED</b>					
2016 (Series 1)	\$ 95.0M	2016 (Series 1)	\$ 95.0M				
2021 (Series 2)	\$51.9M	2018 (Series 2)	\$41.0M				
2025 (Series 3)	\$ 49.4M	2021 (Series 3)	\$45.0M				
2029 (Series 4)	\$ 54.5M	2024 (Series 4)	\$45.0M				
TOTAL	\$ 250.8M *	2028 (Series 5)	\$ 55.0M				
		TOTAL	\$281.0M*				



### MEASURE E FUNDING TIMELINE



CELEBRATING EDUCATIONAL EXCELLENCE

Augmented Funds to Accelerate Projects (AFAP)

To Series 3 (\$4.50 M) Funds \$25.50 M

## **MEASURE E BUDGET VERSIONS**

Master Plan

Concept Design

**Schematic** Design

Design Devel.

Constr. Docs.

Bid / Award

Construction

Close Out

Series 3

#### **PRELIMINARY**

- Master Plan (2015)
- Broad Scope (unit costs times sq. ft.)
- Soft Cost general percentage
- Schedules not defined

#### **INITIAL**

- Concept Design Completion
- Refined Soft Costs based on project scope
- Escalation, project schedules defined

#### "REVISED" INITIAL

- Design Development Completion
- Architect / CM **Cost Estimates**

#### **POST-BID**

 Award of **Construction Bids** 

#### **FINAL**

AFAP, Series 2 & 3

- Project Completion
- Contractor's Notice of Completion Filing and Final Payment of **Purchase Orders**

If cost estimate exceeds budget, identify Bid Alternates and potential work to defer until funding is available.

If bid(s) exceeds budget, identify work to defer until funding is available or identify additional funds.



## MEASURE E UPCOMING BUDGETARY CHALLENGES

#### **Projects Affected**

- Irvine HS Performing Arts Center (Increment 2) Bids in fall/winter 2022
- Culverdale ES, Greentree ES, and Santiago Hills ES Expansions Bids in spring/summer 2023

#### **Impacts**

- Cost escalation on materials at a 35-year high (concrete, steel, lumber, aluminum, roofing)
- Limited material inventory (less warehoused materials)
- Supply chain issues (delayed material deliveries and longer lead times on orders)
- Reduction in construction workforce (industry wide)
- Difficulty in retaining professional services staff (architects and construction managers)

#### What are we doing?

- Monitoring the economy
- Developing bid alternates for upcoming projects
- Making budget adjustments, as necessary



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## MEASURE E BUDGET SUMMARY

	Bond				Funds Ava	ailable			Total Funds Authorized	Project Expenditures or Budgeted	Funds Available / (Deficit)
Series	Sale	[A]	[B]	[C]	[D]	[E]	[F]	[G] [H]	[1]	[J]	[K]
	Year			District		State Grants	Other Grants /	Commi			
		Bonds	Fund 01 (CFD 86-1)	Fund 25	Fund 40	Received	Rebates	Other Funds Funds to			[1-J]
			1 0110 02 (012 00 2)	1 4114 25	7 4.10	(Fund 35)		(Fund 3	35)		
Series 1	2016	\$ 108,115,495	\$ 23,000,000	\$ 13,500,000	\$ 6,000,000	\$ 3,439,400	\$ 219,031	\$ 643,875 \$	- \$ 154,917,801	\$ 151,505,574	\$ 3,412,227
Series 2	2018	\$ 27,884,505	\$ -	\$ -	\$ 3,000,000	\$ -	\$ -	\$ - \$	- \$ 30,884,505	\$ 32,290,186	\$ (1,405,681)
Series 3	2021	\$ 45,000,000	\$ -	\$ -	\$ 20,500,000	\$ -	\$ -	\$ - \$ 4,500	\$ <b>70,000,000</b>	\$ 71,563,206	\$ (1,563,206)
Series 4	2024	\$ 45,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$	- \$ 45,000,000	\$ 38,600,000	\$ 6,400,000
Series 5	2028	\$ 55,000,000	\$ -		\$ -	\$ -	\$ -	\$ - \$	- \$ 55,000,000	\$ 31,200,000	\$ 23,800,000
SUBTO	OTALS	\$ 281,000,000	\$ 23,000,000	\$ 13,500,000	\$ 29,500,000	\$ 3,439,400	\$ 219,031	\$ 643,875 \$ 4,500	0,000 \$ 355,802,306	\$ 325,158,966	\$ 30,643,340
AFAP	2019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ - \$ 25,500	),000 <b>\$ 25,500,000</b>	\$ 23,321,759	\$ 2,178,241
TO	OTALS	\$ 281,000,000	\$ 23,000,000	\$ 13,500,000	\$ 29,500,000	\$ 3,439,400	\$ 219,031	\$ 643,875 \$ 30,000	0,000 \$ 381,302,306	\$ 348,480,725	\$ 32,821,581



## MEASURE E POST-BID BUDGET vs FINAL BUDGET

	Completed Projects		st-Bid Budget	F	inal Budget	Post-Bid & Final Budget Variance		
1	Bonita Canyon ES - Enclose Classrooms	\$	912,184	\$	868,451	\$	43,733	
2	College Park ES - Enclose Classrooms	\$	3,424,255	\$	3,248,271	\$	175,984	
3	Creekside HS - Expansion	\$	5,032,263	\$	4,843,117	\$	189,146	
4	Culverdale ES - Enclose Classrooms	\$	1,633,772	\$	1,601,117	\$	32,655	
5	Eastshore ES - Expansion	\$	6,132,736	\$	6,080,570	\$	52,166	
6	Greentree ES - Enclose Classrooms	\$	2,042,302	\$	1,913,892	\$	128,410	
7	Irvine HS - Modernization	\$	7,143,636	\$	6,922,265	\$	221,371	
8	Lakeside MS - Science Labs	\$	2,972,572	\$	2,892,181	\$	80,391	
9	Northwood HS - Field Improvements	\$	3,815,212	\$	3,692,908	\$	122,304	
10	Rancho San Joaquin MS - Science Labs	\$	5,680,277	\$	5,289,332	\$	390,945	
11	Santiago Hills ES - Enclose Classrooms	\$	1,498,668	\$	1,427,186	\$	71,482	
12	Sierra Vista MS - Science Lab	\$	4,871,155	\$	4,588,557	\$	282,598	
13	South Lake MS - Science Labs	\$	3,759,011	\$	3,557,805	\$	201,206	

14	Stone Creek ES - Enclose Classrooms/Expansion	\$	4,423,481	\$	4,295,488	\$ 127,993
15	University HS - Modernization	\$	5,002,422	\$	4,628,058	\$ 374,364
16	Venado MS - Science Labs	\$	5,318,603	\$	5,184,530	\$ 134,073
17	Westwood Basics Interim	\$	509,966	\$	411,938	\$ 98,028
18	Westpark ES - Modernization	\$	10,519,152	\$	10,634,410	\$ (115,258
19	Brywood ES - Modernization	\$	10,678,948	\$	11,306,486	\$ (627,538
20	Brywood ES - Music Classroom	\$	3,073,480	\$	2,919,341	\$ 154,139
21	Meadow Park ES - Modernization	\$	13,056,650	\$	13,043,246	\$ 13,404
22	Meadow Park ES - Music Classroom	\$	3,122,369	\$	2,984,289	\$ 138,080
23	Springbrook ES - Modernization	\$	12,105,298	\$	11,965,170	\$ 140,128
24	Springbrook ES - Music Classroom	\$	3,561,804	\$	3,318,008	\$ 243,796
25	Woodbridge HS - Field Improvements	\$	2,974,100	\$	3,163,725	\$ (189,625
26	Woodbridge HS - Performing Arts Center	\$	27,120,257	\$	28,881,980	\$ (1,761,723
27	El Camino School - Interim Campus	\$	1,807,102	\$	1,260,683	\$ 546,419
	TOTALS	\$1	152,191,674	\$:	150,923,004	\$ 1,268,670





# BUDGET CHANGE ORDERS



## MEASURE E CHANGE ORDERS

"A 'change order' refers to an official change of any kind in the original scope of work or terms of a construction contract agreed to by the owner, contractor, and project designer." Associated General Contractors of America

Measure E construction change orders are often the result of (1) District changes, (2) Design revisions, (3) Unforeseen conditions, and (4) Building code clarifications.

	Final Change Order Percentages (All Series)								
School		Original Contract		F	inal Contract	Cha	ange Orders	Change Order %	
1	Series 1 (complete)	\$	113,606,920	\$	113,852,871	\$	245,951	0.22%	
2	Series 2 (in progress)	\$	9,346,452	\$	9,117,793	\$	(228,659)	-2.45%	
TOTALS		\$ 122,953,372		\$	122,970,664	\$	17,292	0.01%	

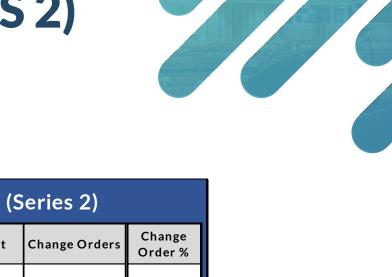


## MEASURE E FINAL CHANGE ORDERS (SERIES 1)

					Fi	na	l Chang	e Order	Pe	rcentages (Series	1)						
	School	Orig	ginal Contract	Fin	al Contract	Cha	ange Orders	Change Order %		School	Ori	ginal Contract	t Final Contract		Change Orders		Change Order %
1	Bonita Canyon ES	\$	687,833	\$	661,920	\$	(25,913)	-3.77%	14	Westpark ES	\$	7,535,025	\$	7,612,852	\$	77,827	1.03%
2	College Park ES	\$	1,947,472	\$	1,997,707	\$	50,235	2.58%	15	Brywood ES - Mod	\$	8,022,047	\$	8,634,679	\$	612,632	7.64%
3	Culverdale ES	\$	1,004,045	\$	1,020,602	\$	16,557	1.65%	16	Brywood ES - Music	\$	2,842,214	\$	2,773,341	\$	(68,873)	-2.42%
4	Greentree ES	\$	1,263,711	\$	1,240,335	\$	(23,376)	-1.85%	17	Meadow Park ES - Mod	\$	9,640,387	\$	9,856,858	\$	216,471	2.25%
5	Santiago Hills ES	\$	1,053,407	\$	1,050,915	\$	(2,492)	-0.24%	18	Meadow Park ES - Music	\$	2,889,679	\$	2,838,289	\$	(51,390)	-1.78%
6	Stone Creek ES	\$	3,155,560	\$	3,113,229	\$	(42,331)	-1.34%	19	Eastshore ES	\$	4,522,529	\$	4,597,990	\$	75,461	1.67%
7	Northwood HS	\$	2,946,419	\$	3,055,203	\$	108,784	3.69%	20	Venado MS	\$	3,798,615	\$	3,813,274	\$	14,659	0.39%
8	Irvine HS	\$	4,704,255	\$	4,843,227	\$	138,972	2.95%	21	Creekside HS	\$	3,681,144	\$	3,598,072	\$	(83,072)	-2.26%
9	University HS	\$	3,533,004	\$	3,519,126	\$	(13,878)	-0.39%	22	Springbrook ES- Mod	\$	8,110,543	\$	8,413,410	\$	302,867	3.73%
10	Sierra Vista MS	\$	3,643,560	\$	3,526,896	\$	(116,664)	-3.20%	23	Springbrook ES- Music	\$	3,387,188	\$	3,245,008	\$	(142,180)	-4.20%
11	South Lake MS	\$	2,753,376	\$	2,688,937	\$	(64,439)	-2.34%	24	Woodbridge HS-Field Imp	\$	2,568,204	\$	2,651,706	\$	83,502	3.25%
12	Lakeside MS	\$	2,279,702	\$	2,214,866	\$	(64,836)	-2.84%	25	Woodbridge HS-PAC	\$	23,435,033	\$	22,782,163	\$	(652,870)	-2.79%
13	Rancho San Joaquin MS	\$	4,201,968	\$	4,102,266	\$	(99,702)	-2.37%		TOTALS	\$ :	13,606,920	\$ :	113,852,871	\$	245,951	0.22%

EXCELLENCE

## MEASURE E FINAL CHANGE ORDERS (SERIES 2)



	Final Change Order Percentages (Series 2)								
School		Original Contract		Final Contract		Cha	ange Orders	Change Order %	
1	Bonita Canyon ES	\$	5,223,926	\$	5,197,335	\$	(26,591)	-0.51%	
2	2 Turtle Rock ES		4,122,526	\$	3,920,458	\$	(202,068)	-4.90%	
TOTALS		\$	9,346,452	\$	9,117,793	\$	(228,659)	-2.45%	





## BUDGET UPDATE BY SERIES

## MEASURE E SERIES 1 UPDATE

Adjustment (10/26/2016)										
Bond Series 1	\$	95,000,000								
IUSD Funds	\$	29,600,000								
IUSD Funds 1st Adj.	\$	6,800,000								

FUNDS \$ 131,400,000

Adjustment (06/05/2018)								
Bond Series 1	\$	95,000,000						
IUSD Funds	\$	29,600,000						
IUSD Funds 1st Adj.	\$	6,800,000						
IUSD Funds 2nd Adj.	\$	5,100,000						
IUSD IT Infrastructure	\$	643,875						
CTE Grant (CHS)	\$	348,920						
Bond Series 2	\$	13,115,495						
FUNDS Assessed	¢ 1	FO (00 200						

**FUNDS Approved** \$ 150,608,290

	Current (07/25	5/20	022)
	Bond Series 1	\$	95,000,000
	IUSD Funds	\$	29,600,000
	IUSD Funds 1st Adj.	\$	6,800,000
	IUSD Funds 2nd Adj.	\$	5,100,000
	IUSD IT Infrastructure	\$	643,875
	CTE Grant (CHS)	\$	439,400
	Bond Series 2	\$	13,115,495
_	IRWD Rebate (NHS)	\$	174,591
	Fund 40 to WHS Field	\$	1,000,000
	CTE Grant (WHS)	\$	3,000,000
	TDP Grant (WHS)	\$	44,440
	FUNDS Available	\$ 1	154,917,801

**CURRENT EXPENDITURES** \$ 151,505,574

**SURPLUS FUNDS** \$ 3,412,227



## MEASURE E SERIES 2 UPDATE

						_				
Initial Budget (0:	9/2019)	Adjustment (12)	/2020)	Current (07/25/2022)						
Bond Series 2	\$	41,000,000	Bond Series 2	\$	41,000,000	Bond Series 2	\$	41,000,000		
Bond Funds to Series 1	\$	(13,115,495)	Bond Funds to Series 1	\$	(13,115,495)	Bond Funds to Series 1	\$	(13,115,495)		
IUSD Funds	\$	-	IUSD Funds	\$	3,000,000	IUSD Funds	\$	3,000,000		
FUNDS	\$	27,884,505	FUNDS Approved	\$	30,884,505	FUNDS Approved		30,884,505		
						PROJECT BUDGETS	\$	32,290,186		
						DEFICIT	\$	(1,405,681)		
						Series 1 Surplus	\$	3,412,227		
						SURPLUS FUNDS	\$	2.006.546		



## MEASURE E SERIES 3 UPDATE

Initial Budget (01/06/2021)									
Bond Series 3	\$	30,800,000							
IUSD Funds	\$	23,500,000							
IUSD Funds to Series 2	\$	(3,000,000)							
FUNDS	\$	51,300,000							

Adjustment (06/02/2021)			
Bond Series 3	\$	45,000,000	
IUSD Funds	\$	23,500,000	
IUSD Funds to Series 2	\$	(3,000,000)	
AFAP Made Available	\$	4,500,000	

**FUNDS Approved** \$ 70,000,000

Current (07/25/2022)			
Bond Series 3	\$	45,000,000	
IUSD Funds	\$	23,500,000	
IUSD Funds to Series 2	\$	(3,000,000)	
AFAP Made Available	\$	4,500,000	
FUNDS Approved	\$	70,000,000	
PROJECT BUDGETS	\$	71,563,206	
DEFICIT	\$	(1,563,206)	
Series 2 Surplus	\$	2,006,546	
SURPLUS FUNDS	\$	443,340	



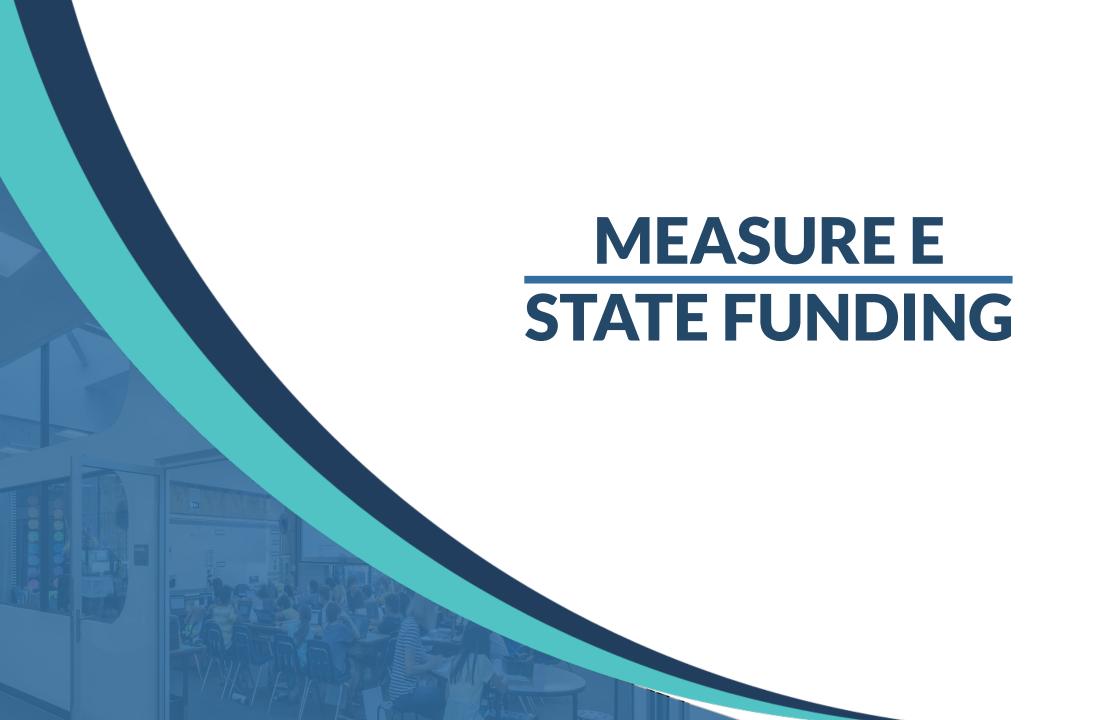
## MEASURE E AFAP UPDATE



Initial Budget (11/1	9/2	2019)	Current Post-Bid Budget	(07	/25/2022)
Fund 35	\$	30,000,000	Fund 35	\$	30,000,000
FUNDS	\$	30,000,000	Funds Made Available Series 3	\$	(4,500,000)
CURRENT BUDGET	\$	26,474,790	FUNDS	\$	25,500,000
SURPLUS FUNDS *	\$	3,525,210	CURRENT BUDGET	\$	25,500,000
			SURPLUS FUNDS*	\$	-



<sup>\*</sup> Any surplus funds will go back to Fund 35, not into Measure E funds.





#### SCHOOL FACILITY PROGRAM

- New Construction: State Grant Eligibility
  - New construction (entire school or single/multiple facilities)
  - Grant is based on number of pupils assigned to project
  - Funding based on total project cost: District contributes 50% and State contributes 50%
- Modernization: State Grant Eligibility
  - Buildings 25 years or older and Relocatable Buildings 20 years or older
  - Grant is based on number of pupils assigned to project
  - Funding based on total project cost: District contributes 40% and State contributes 60%
- Career Technical Education (CTE) Facilities Program: State Grant Eligibility
  - Project must be within one of 15 CTE sectors to be eligible
  - Grant is based a point system and evaluation by the State
  - Funding based on dollar amount requested: District contributes 50% and State contributes 50%





#### State Grants Received for Measure E

➤ State Grants Received for Measure E from Proposition 51 Bond funds

The State grants funds are through the State School Facility Program currently under Proposition 51.



STATE FUNDED PROJECTS (Prop. 51)			
Site Name	Amount Received		
Creekside High School (Series 1 CTEFP: Const. Tech.)	\$439,400		
Woodbridge High School (Series 1 CTEFP: Perf. Arts)	\$3,000,000		
College Park ES (Series 1: MOD)	\$527,914		
Culverdale ES (Series 1: MOD)	\$784,679		
Santiago Hills ES (Series 1: MOD)	\$625,105		
Stone Creek ES (Series 1: MOD)	\$896,562		
Stone Creek ES (Series 1: NC)	\$727,603		
Irvine HS (Series 1: MOD)	\$4,256,129		
University HS (Series 1: MOD)	\$735,286		
Creekside HS (Series 1: NC)	\$1,166,945		
Sierra Vista MS (Series 1: NC)	\$1,671,605		
South Lake MS (Series 1: NC)	\$919,005		
Eastshore ES (Series 1: MOD)	\$757,980		
Eastshore ES (Series 1: NC)	\$833,174		
Venado MS (Series 1: NC)	\$2,249,063		
Rancho San Joaquin MS (Series 1: MOD)	\$570,899		
Rancho San Joaquin MS (Series 1: NC)	\$1,176,896		
Springbrook ES (Series 1: MOD)	\$3,472,248		
Westpark ES (Series 1: MOD)	\$3,729,015		
Brywood ES (Series 1: MOD)	\$3,133,957		
Total State Funds Received	\$ 31,673,465		



#### Step 1a: "Acknowledged" List

#### When no State Funding is available

- Project applications submitted beyond the Proposition 51 Bond Authority
- Subject to IUSD Board Resolution acknowledging exhaustion of funds
- Waiting for future State Bond (potentially in 2022)

#### Step 1b: "Workload" List

#### When State Funding is available

- Project applications submitted to OPSC, waiting for staff review
- > Anticipate funding under Proposition 51

STEP 1a: ACKNOWLEDGED LIST		
Site Name	Estimated Funding	
Bonita Canyon ES (Series 1: MOD)	\$152,700	
Greentree ES (Series 1: MOD)	\$249,000	
Lakeside MS (Series 1: MOD)	\$435,300	
Turtle Rock ES (Series 2: NC)	\$1,392,800	
Northwood ES (Series 2: NC)	\$1,304,500	
South Lake MS (Series 3A: NC)	\$447,200	
South Lake MS (Series 3A: MOD)	\$5,557,000	
Oak Creek ES (Series AFAP: NC)	\$469,100	
Total State Funding Acknowledged	\$10,007,600	

STEP 1b: OPSC WORKLOAD LIST			
Site Name	Anticipated Funding		
Total State Funding Anticipated	\$0		





#### Step 2: "Unfunded (Lack of AB 55)" List

- Project applications have been fully reviewed by OPSC staff
- > Subject to bi-annual Priority Funding Letter

Step	3: "A	apportioned"	List
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- Project applications that were previously on the Unfunded (Lack of AB 55) list
- > Submitted bi-annual Priority Funding Letter
- ➤ Shovel-Ready within 90 days of moving to Apportioned list
- Ready for fund Release request funding under Proposition 51

STEP 2: OPSC UNFUNDED LIST			
Site Name	Amount Approved		
Total State Funded Applications	\$0		

STEP 3: APPORTIONED LIST		
Site Name	Amount Approved	
Woodbridge HS (Series 1: NC)	\$3,219,613	
Springbrook ES (Series 1: NC)	\$1,211,516	
Meadow Park ES (Series 1: NC)	\$1,358,675	
Meadow Park ES (Series 1: MOD)	\$3,529,201	
Brywood ES (Series 1: NC)	\$1,343,490	
University Park ES (Series 2: MOD)	\$1,565,006	
Total State Funded Applications	\$12,227,501	





#### **CURRENT SCHEDULE (Series 2, Series 3 & AFAP)**



2024 2022 2023 Northwood ES (Series 2) / South Lake MS (Series 3) / Canyon View ES, Deerfield ES, Oak Creek ES, & Plaza Vista School (AFAP) Construction Summer 2022 **Woodbridge HS (Series 3)** Scoping Procure Construction Summer 2023 **Irvine HS - Increment No. 1 Deep Foundation Work (Series 3)** Construction Winter 2023 Irvine HS - Increment No. 2 Building/Site Improvements (Series 3) Pending Incr. No. 1 / DSA Construction Summer 2024 **Culverdale ES, Greentree ES, and Santiago Hills ES (Series 3)** Design / DSA Construction Summer 2024





#### NORTHWOOD ES (New Classroom Building)









**Series 2 Project** 



### **SOUTH LAKE MS (Modernization)**







New connection between MPR and music classroom

**Series 3 Project** 



### **SOUTH LAKE MS (Expansion)**









**Series 3 Project** 



#### **WOODBRIDGE HS (HVAC Upgrades)**



#### Building J and Building K (two-story buildings)



- New heat pumps in classrooms and on roof (40)
- New exhaust fans (11), new cooling tower (1), new boiler (1), and suction pumps (2)
- New plumbing for units and equipment
- New ductwork and ductwork replacement in select areas
- Construction scheduled for summer 2023 and completed by start of 2023/2024 school year
- Update HVAC system to current code more energy efficient and improve classroom environment
- Phase 1 of Building J and Building K Modernization (HVAC only)
  - Phase 1 will focus on replacing HVAC system installed with original construction over 30 years ago
  - Phase 2 will focus on modernizing the interior of buildings in Series 5



#### **CULVERDALE ES (New MPR Building/Nutrition Services Exp.)**









**Series 3 Project** 



### **CULVERDALE ES (Proposed Site Plan)**









#### GREENTREE ES (New MPR Building/Nutrition Services Exp.)













#### GREENTREE ES (New MPR Building/Nutrition Services Exp.)













### **GREENTREE ES (PLANNING)**







**Series 3 Project** 



### **GREENTREE ES (PLANNING)**









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#### SANTIAGO HILLS ES (New MPR Building/Nutrition Services Exp.)













#### SANTIAGO HILLS ES (New MPR Building/Nutrition Services Exp.)













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## **SANTIAGO HILLS ES (PLANNING)**







**Series 3 Project** 



## **SANTIAGO HILLS ES (PLANNING)**







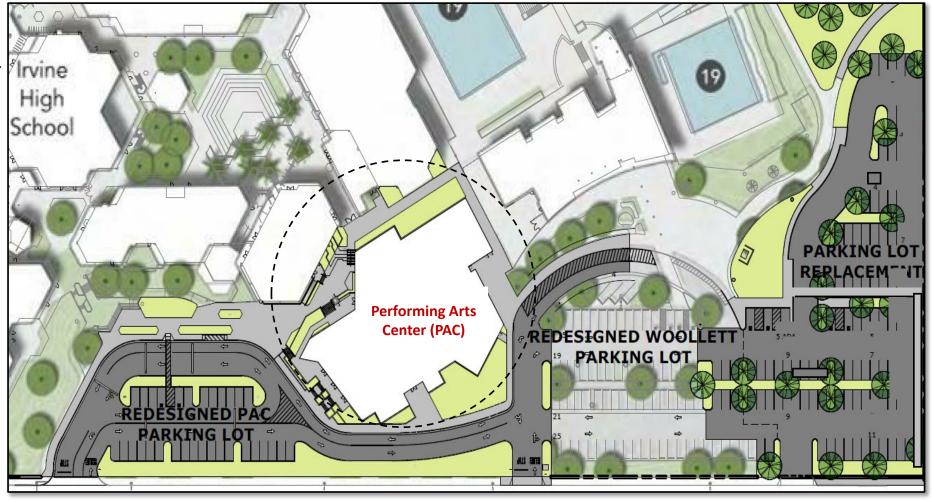


#### **IRVINE HS (PLANNING)**



#### Scope of Work

- Replacement Parking Lot
- Modifications to drop-off
- Redesigned parking lots
- New Performing Arts Center Irvine
  - Single level seating
  - 650 seats
  - Scene shop
  - Orchestra pit
  - Lobby
  - Black Box Theater



#### **Series 3 Project**











#### **Series 3 Project**







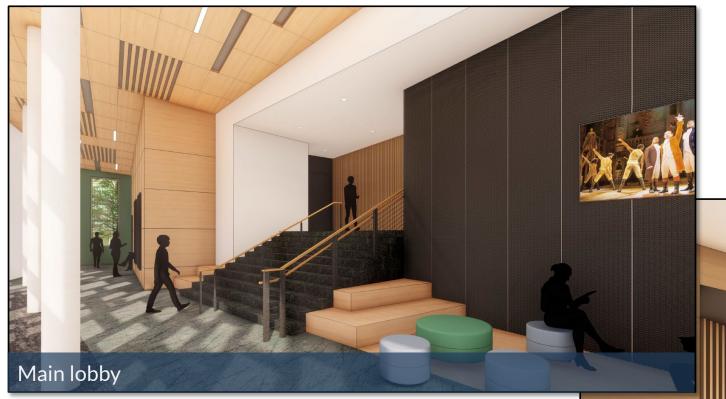














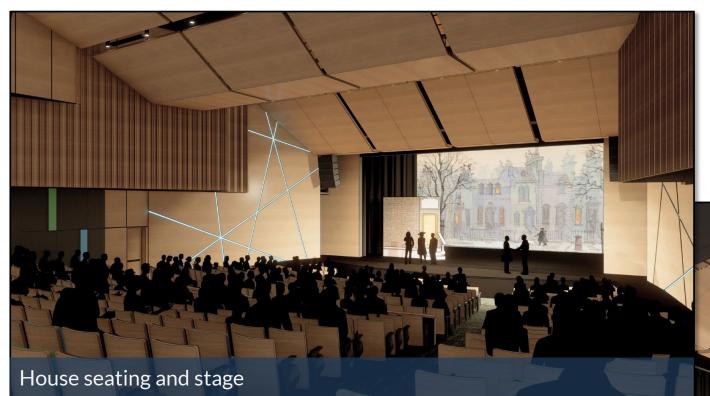






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## **CANYON VIEW ES (Innovation / Design Labs)**







#### **Accelerated Funds to Augment Projects**





### **OAK CREEK ES (Lunch Shelter)**







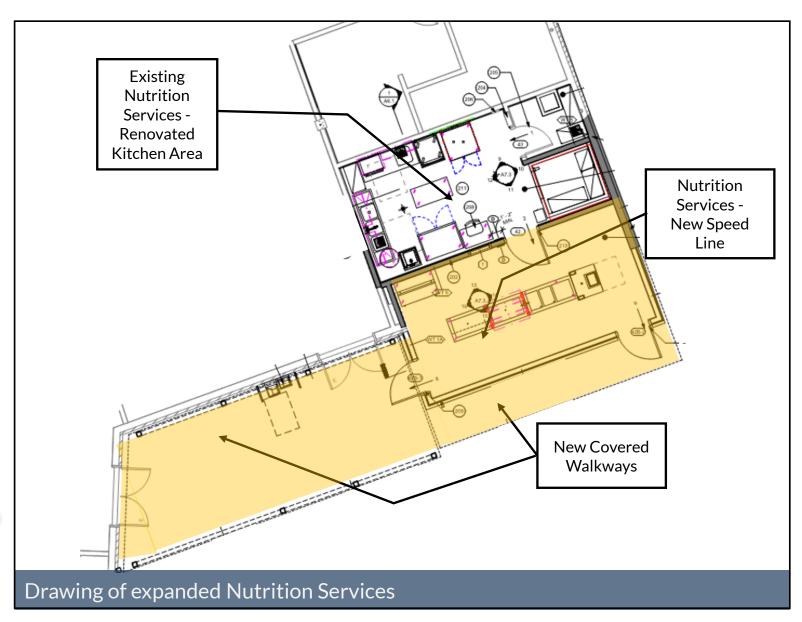
#### Accelerated Funds to Augment Projects





#### **DEERFIELD ES (Nutrition Services Expansion)**







**Accelerated Funds to Augment Projects** 



#### **DEERFIELD ES (Nutrition Services Expansion)**









## **Accelerated Funds to Augment Projects**



#### PLAZA VISTA SCHOOL (Kindergarten Renovation)







**Accelerated Funds to Augment Projects** 





# **QUESTIONS**

#### **NEXT MEETING**

October 24, 2022 at 6:30pm

Location: Northwood Elementary School