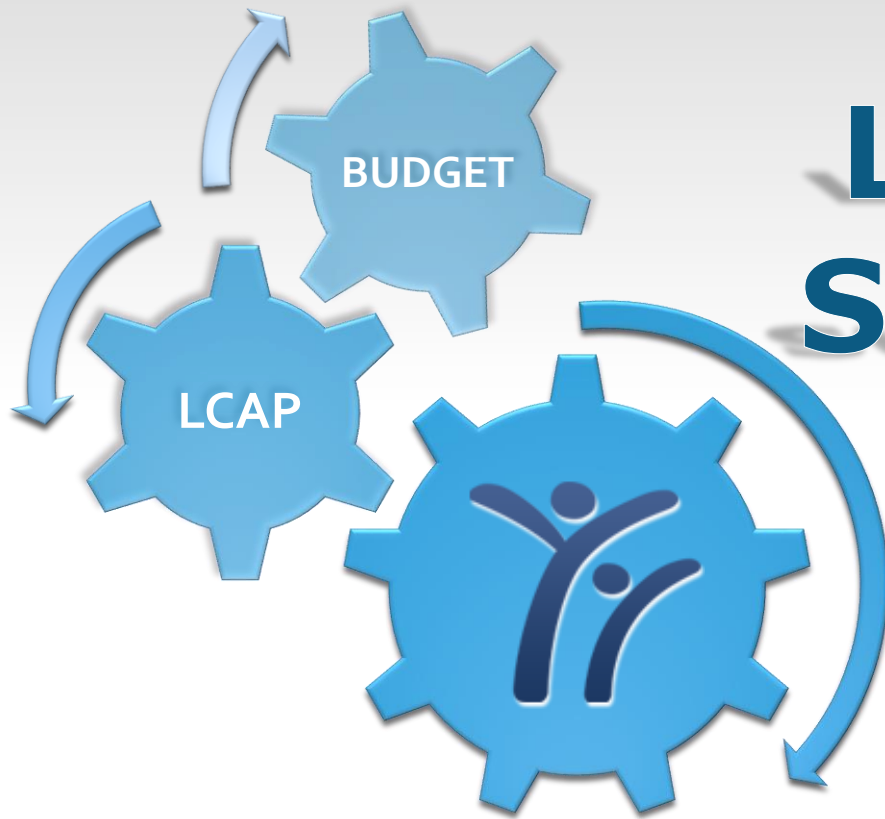


# Irvine Unified School District



## **LCAP / Budget Study Session**

**April 20, 2016**

# Goals/Outcomes

- 2016-17 LCAP Development Process
  - Obtain Feedback:
    - The “Draft” Local Control Accountability Plan Updates for 2016-17
    - Budget Prioritization Process and Funding Focus Areas for 2016-17
- 2016-17 District Budget
  - Discussion and Analysis of Local Control Funding Formula (LCFF)
  - 2016-17 and 2017-18 “Initial” Budget Financial Projections (with Focus Areas Included)





# LCAP Overview

- The Local Control Accountability Plan (LCAP) will align planning and budgeting.
- Under the LCFF all LEAs are required to prepare a LCAP, which describes how they intend to meet annual goals for all pupils, with specific activities to address state and local priorities identified pursuant to *EC* Section 52060(d).
- Each school district must engage parents, students, educators, employees and the community to establish these plans. The plans will describe the school district's overall vision for students, annual goals, and specific actions the district will take to achieve the vision and goals.
- The governing board of each LEA shall adopt a LCAP on or before July 1 of each year.
- The LCAPs must focus on eight areas identified as state priorities. The plans will also demonstrate how the district's budget will help achieve the goals, and assess each year how well the strategies in the plan were able to improve outcomes.





# LCAP Funding

- **Base Funding** - The same for all districts and charters; differentiated by grade span.
- **Supplemental Funding** - Equal to 20% of the base for the unduplicated count of English Learners (EL), low-income students, and foster youth.
- **Concentration Funding** - Additional funding of 50% of the base provided to districts and charters with 55% or more of their students who are EL, low-income, or foster youth.



# LCAP Base and Supplemental

- Base monies support all students.
- Supplemental monies support targeted students above and beyond.
  - The LCFF provides a supplemental grant equal to 20% of the adjusted base grant for targeted disadvantaged students.
  - Supplemental grant awarded on district unduplicated count of targeted students classified as:
    - English Learner
    - Low Income
    - Foster Youth



# LCAP Overview

The LCAP is organized into three sections:

1. Stakeholder Engagement
2. Goals, Actions, Expenditures, and Progress Indicators
3. Use of Supplemental and Concentration Grant Funds and Proportionality





# Section #1: Stakeholder Engagement

## **Phase I – Sharing Information on LCFF/LCAP with Stakeholder Groups**

**Action:** Presentation to Groups: Cabinet, Principals, Board of Education, Bargaining Groups, teachers, students, staff and parents

## **Phase II – Gathering Input and Developing Plan**

**Action:** Gathering Input: Collaborative responses from site staff, PTA, SSC and online feedback from stakeholders

## **Phase III – Reviewing and Revising Plan**

**Action:** Write and Finalize Plan

## **Phase IV – Approving the LCAP**

**Action:** LCAP Public Hearing, approval by Board, submission to OCDE



# Section #1: Stakeholder Engagement

## LCAP Development Process 2016-17

### Phase I – Sharing information on LCFF/LCAP and current IUSD actions with Stakeholder groups

Window September/October	Date	Action: Inform Stakeholders of Process and Opportunity to Participate	Completed
	10/14/2015	District English Learner Advisory Committee (DELAC)	✓
	8/3/2015	Elementary School Principals Meeting	✓
	8/10/2015	Middle School Principals Meeting	✓
	8/16/2015	High School Principals Meeting	✓
	10/21/2015	IUCPTA Meeting	✓
	9/22/2015, 10/27/2015	Extended Cabinet: with principal and bargaining unit participation	✓
	On-going Sept. – Oct. 2015	Sites and Departments share Community Activity #1 – LCFF and LCAP ✓ Sites via SSC, PTA and Classified/Certificated Staff Meetings Bargaining Units, Department Meetings, Principals Mtgs., Finance Committee and Leadership Team.	On-going
	9/18/2015	Board of Education: ✓ Board Update Communication: 9/18/15	✓
	9/23/15, 9/25/15, 10/1/15, 10/20/15, 10/23/15	Principal Data Meetings	✓
	8/19/2015, 10/15/2015	✓ Communicate with Stakeholders via News-Flash	✓

### Phase II – Gathering input from stakeholders and developing plan

Window October/March	Date	Action: Gathering input	Completed
	On-going	<ul style="list-style-type: none"> <li>• Collaborative response opportunity for all stakeholders</li> <li>• Optional online feedback</li> </ul>	✓
	On-going Oct.- Dec.2015	Bargaining Units: Discussion/input from CSEA/ITA. Informal meeting, conferring and bargaining with union groups	On-going
	On-going Oct.- Dec.2015	Sites and Departments share Community Activity #2 – Gathering Input ✓ Sites via SSC, PTA and Classified/Certificated Staff Meetings ✓ District: HS Principals – 12/215 & 1/20/16, MS Principals 12/215 & 1/21/16, ES Principals 12/1015 & 1/14/16, Curriculum Coord. 11/9/16 and 12/7/16, IT 1/16	On-going
	12/9/2015 & 12/16/2015	IUCPTA Meeting – Input on LCAP	
	11/5/2015	District English Learner Advisory Committee (DELAC) – Input on LCAP	✓
	12/1/2015	Extended Cabinet: with principal and bargaining unit participation	✓
	12/4/2015	Board of Education: ✓ Board Update Communication: 12/4/15	✓



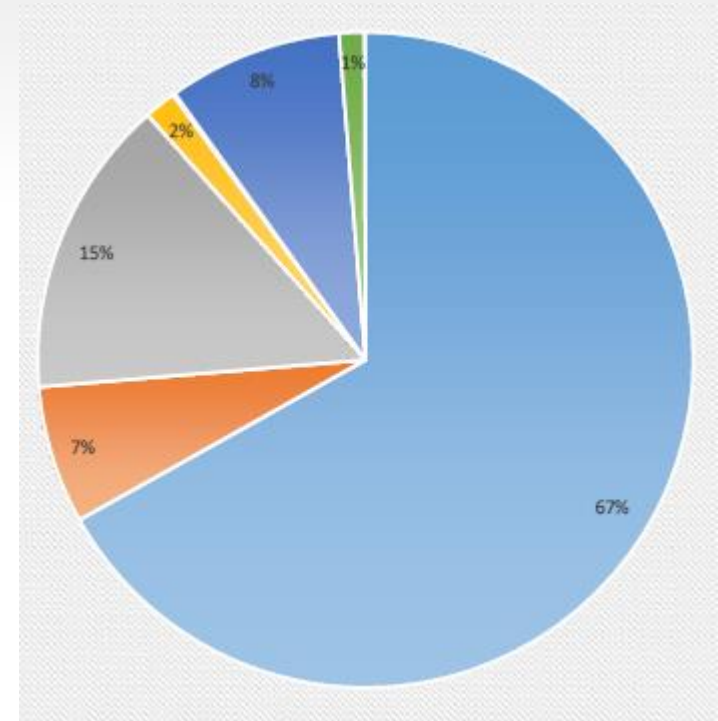
# Section #1: Stakeholder Engagement

## Fall “Priority Survey” October–November 2015

- Information on eight state priorities and four district goals
- Stakeholders invited to prioritize 32 different areas

## Survey Results

- 2,558 stakeholders participated
- Survey ranked priority areas
  - Top ten priorities identified



# Consult With Stakeholders

- The LCAP presents new opportunities and challenges as we engage in the collective bargaining process that parallels the LCAP development.
- We have met to consult with ITA and CSEA Chapter 517, our local bargaining units, about the LCAP process.
- The District has received input from the bargaining units regarding the LCAP.



# Consult With Stakeholders

- As the LCAP is developed, it is important to recognize the significant role our employees play in helping to meet the targets set in the eight (8) state priority areas.
- Certificated and classified staff are critical to our organization.
- Teachers, counselors, administrators, psychologists, librarians, nurses, and instructional assistants are critical in the instructional program.
- In addition, we realize that this is a team effort and our organization is enhanced by the support of classified employees like custodians, clerical, M&O, nutrition services, campus security, fiscal, human resources, transportation, and technology staff.



# Intersection of LCAP and Collective Bargaining

- The LCAP is a process to gather input from all the stakeholders in the learning community about goals and priorities of the district.
- As part of the LCAP process, there is a duty to “consult” with stakeholders, including bargaining units.
- The LCAP process is not subject to collective bargaining.



# Intersection of LCAP and Collective Bargaining

- There may be an intersection of the two processes.
- As some of the goal areas in the LCAP process relate to curriculum content, selection of instructional materials, and the use of technology, there is a duty to “consult” with bargaining units separately from the LCAP process under Government Code Section 3543.2, if specifically requested by the bargaining units.
- In addition, decisions that are made as a result of the LCAP process might have implications for collective bargaining, especially as it relates to particular issues that are negotiable by law, like class size and salary, benefits, and working conditions.



# Section #2: Goals, Actions, Expenditures and Progress Indicators

## IUSD Local Control Accountability Plan

- 8 State Priorities
- 4 District-wide Goals
  - Actions and expenditures supporting the four district goals
- 23 Progress Indicators (Metrics)
  - 54 Data tables identifying progress towards Metrics





# Section #2: Goals, Actions, Expenditures and Progress Indicators

## IUSD Local Control Accountability Plan Goals:

- **Goal #1** - Ensure all Students Attain Proficiency in the Current Content Standards
- **Goal #2** - Ensure Access to Rigorous and Relevant Learning Tools, Resources, and Skills for all Staff & Students
- **Goal #3** - Cultivate a Positive School Culture and System of Supports for Student Personal & Academic Growth
- **Goal #4** - Communicate Effectively and Form Strategic Alliances to Secure the Support and Resources Necessary to Deliver our Vision



# Goals, Actions Expenditures and Progress Indicators

As a result of the feedback received, the superintendent and cabinet have designed:

- ☐ Additional actions to support the District goals.
- ☐ Extended one time actions ending in 2016.
- ☐ Additional proposals pending the May Revise.

## **Four Focus Areas based on stakeholder feedback for the 2016-17 LCAP:**

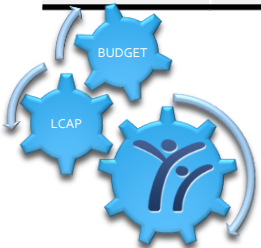
1. Direct Student Instructional Support and Class Size Reduction
2. Increase School Site Funding/Direct Support
3. California Standards Aligned Materials
4. Equity, Safety and Growth



# LCAP Focus Area 1

## Direct Student Instructional Support and Class Size Reduction

LCAP Goal	Proposed Action	On-Going	One-Time
1C10	Restore art in primary grades through a “Teaching Artist Program” pilot.		X
3C3	Expand additional online learning options, such as blended online/in-class model.		X
3D9	<b>Increase support for Career and Technical Education (CTE) programs at secondary schools.</b> <ul style="list-style-type: none"><li>This will fund two additional Regional Occupation Program (ROP) courses at each high school.</li></ul>		X
3D10	<b>One-time funding to reduce class sizes at secondary schools:</b> <ul style="list-style-type: none"><li>Focus on intervention and student support programs.</li></ul>		X



# LCAP Focus Area 2

## Increased Site Funding/Direct Support:

LCAP Goal	Proposed Action	On-Going	One-Time
3B7	Large Elementary School Support	X	
3B8	Site grant funding for innovative classroom furnishings and additional funding allocated to sites needing urgent replacement of classroom furniture.		X
2B6	Increase dedicated onsite technology support for school sites.	X	
2B2	Transition one-time funded technology support positions to ongoing positions.	X	
2A2	Computer Match Program		X
1D5	Restore second half of VAPA/PE Block Grant		X



# LCAP Focus Area 3

## California Standards Aligned Materials:

LCAP Goal	Proposed Action	On-Going	One-Time
1C12	Fund part-time facilitator teacher coaches at each site to support staff in the development of data-based Professional Learning Communities.		X
1D6	Support Special Education students and programs through: <ul style="list-style-type: none"><li>• student curriculum, updated assessment materials, teacher online student goal resources and technology tools.</li></ul>		X
2D3	Fund increased software licensing costs due to growth.	X	



# LCAP Focus Area 4

## Equity, Safety and Support:

LCAP Goal	Proposed Action	On-Going	One-Time
3E1	Extend deferred maintenance funds for maintenance of facilities.	X	X
1C13	Hire VAPA instrument repair specialist.		X
3A14	Continue to fund the replacement of aging Digital Radio System.		X
3B9	Fund stipends for increased theater support.		X
1C14	Increase the long-term substitute teacher rate.	X	
3A7	Increase Counselor On Special Assignment (COSA) to full-time.		X
1C8	Allocate funds to attract and retain high quality staff.	X	X
1A5	Continue to support a 50% reduction of expenses incurred by teachers for mandatory participation in Beginning Teacher Support and Assessment training.		X
2A4	Funds to address critical needs in the district's central technology infrastructure.		X

# LCAP Focus Area 4

## Equity, Safety and Support:

LCAP Goal	Proposed Action	On-Going	One-Time
1C5	<b>Fund Assessment and On-Line Learning Coordinators</b>	X	
2B1 2B5 2B7 2B8 2B9	<b>Staffing to reflect district growth and needed support in the Informational Technology and Educational Technology Departments.</b> <ul style="list-style-type: none"> <li>• Move 2.5 FTE educational software and communications support staff to on-going funding.</li> <li>• Hire an Instructional Technology Coordinator II.</li> <li>• Hire additional Network Specialists to support peripheral systems.</li> <li>• Hire additional Database Specialists III to support sites.</li> <li>• Restructure the educational technology team to include a lead software support position.</li> </ul>	X	
2B10	<b>Position Control – Funding to redesign software and processes to better align human resources, accounting and payroll processes.</b>		X

# Continued Funding For Existing Actions

**Extend existing actions for one or two additional years:**

LCAP Goal	Proposed Action	One-Time
1A2	Professional learning for classified instructional staff	2 Years
1B4	Expanded K-12 summer school	1 Year
1C1	District level curriculum and Special Education TOSAs	2 Years
2B3	Instructional technology support staff	2 Years
2B4	Site Technology Mentors	2 Years
2C5	Tools for technology integration	2 Years
3B5	Emergency preparation materials for sites and district	2 Years
1C11	Continue to fund Early Childhood Coordinator	2 Years
3A12	Maintenance/upgrade of security systems	2 Years
1C2	Stipends for teacher mentors in curriculum department	1 Year
1D3	Funding for curriculum development in math and science	1 Year
3D6	Stipend for Career Technical Education Lead	1 Year



# LCAP Potential Actions

**Based on additional State Funding, May Revise:**

LCAP Goal	Proposed Action	One-Time
1	Use one-time money over two years to increase school-site per pupil allocations by 10%.	X
1	Site allocations for secondary school VAPA to support replacement and upgrades for fine arts programs. (2 years)	X
2	Increase and allow sites to access district computer matching funds.	X
3	Purchase math and writing online software targeting at-risk students in general education and special education.	X
1-3	Use additional funding to extend existing one-time actions for a third year (2018-19)	X



# Section 3 – Use of Supplemental and Concentration Grant Funds and Proportionality

- Identify the amount of supplemental and concentration funds in the LCAP based on the number of low income, foster youth, and English learner pupils.
- Describe how the district is allocating these funds.
- Identify the percentage by which services must be increased or improved, compared to services provided to all students in the base expenditures.



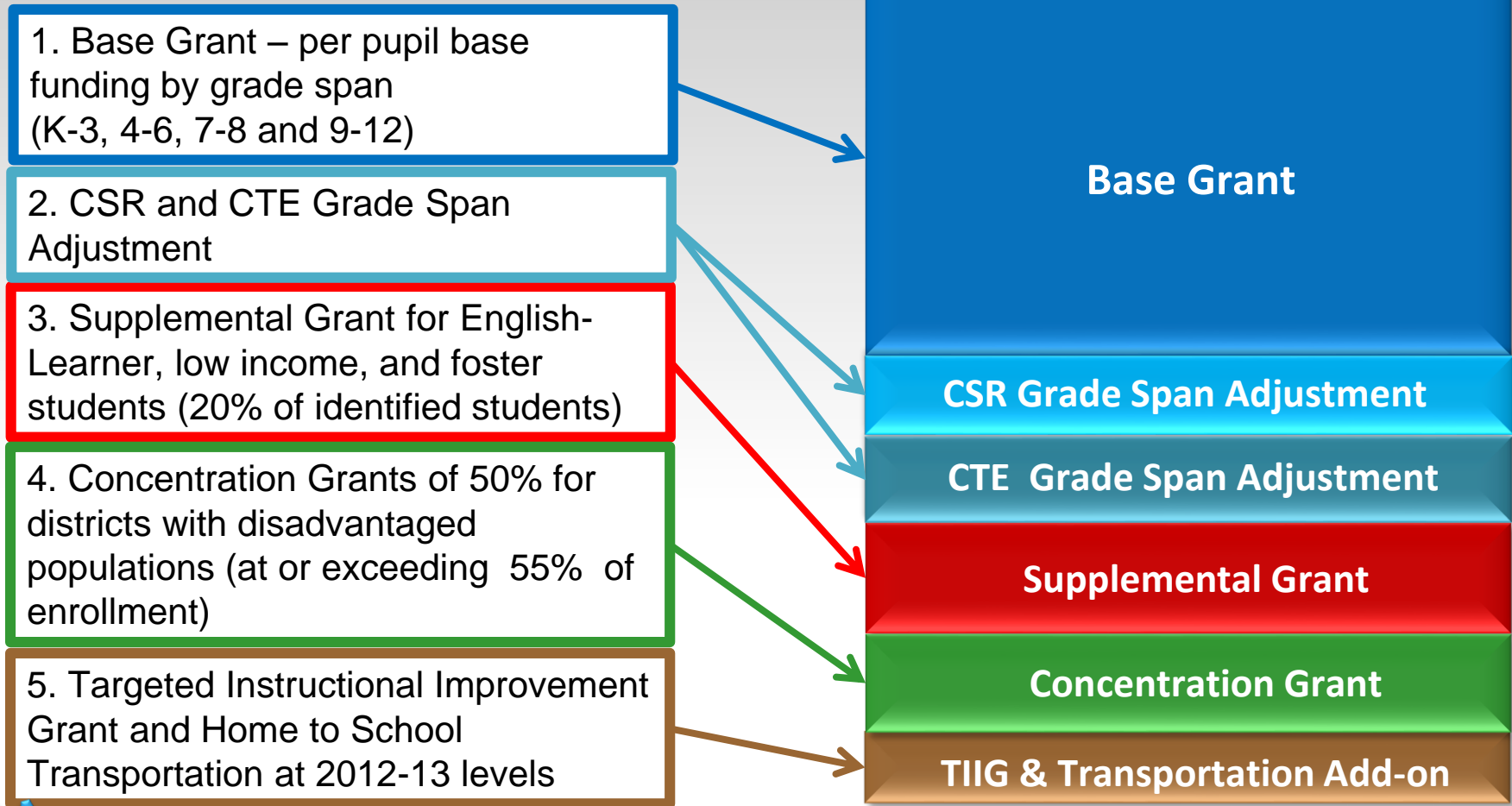


# 2016-17 State Budget Proposal Highlights

- Assumptions based on Governor's January 2016 Budget Proposal
- Governor's priorities remain focused on fully funding the Local Control Funding Formula (LCFF)
  - \$2.8 billion allocated to further eliminate LCFF Gap
  - Estimated to eliminate 49% of remaining Gap
  - For IUSD - \$13.9 million
  - 95% fully funded
- \$1.1 billion in one-time discretionary funds to offset prior years unpaid mandates
  - \$207/ADA, for IUSD - \$6.8 million
- Another May Surprise??



# Major Components Of The LCFF



# IUSD LCFF Projected Funding 2016-17

Base Grant	K-3	4-6	7-8	9-12	Totals
2016-17 Projected ADA	9,563	7,756	5,339	9,623	32,281
Base Grant Per ADA	\$7,116	\$7,223	\$7,438	\$8,618	
<b>Base Grant Funding</b>	<b>\$68,050,308</b>	<b>\$56,021,588</b>	<b>\$39,711,482</b>	<b>\$82,931,014</b>	<b>\$246,714,392</b>
Adjustments (CSR/CTE)	\$740			\$224	
<b>Base Grant Adjustments</b>	<b>\$7,076,620</b>			<b>\$2,155,552</b>	<b>\$9,232,172</b>
<b>Total Base Grant Funding</b>	<b>\$75,126,928</b>	<b>\$56,021,588</b>	<b>\$39,711,482</b>	<b>\$85,086,566</b>	<b>\$255,946,564</b>



# IUSD LCFF Projected Funding 2016-17

Supplemental Grant	K-3	4-6	7-8	9-12	Totals
20% of Base Grant	\$444	\$408	\$421	\$500	
Unduplicated Disadvantaged %	28.27%	28.27%	28.27%	28.27%	
Supplemental Grant Funding	\$4,245,972	\$3,164,448	\$2,247,719	\$4,814,396*	\$14,472,535
HTS Transportation					\$1,173,319
Targeted Instructional Improvement Block Grant					\$1,448,459
LCFF Target at Full Implementation - 2021					\$273,040,877

\* Supplemental Grant Funding adjusted for rounding.



# IUSD Estimated LCFF Funding

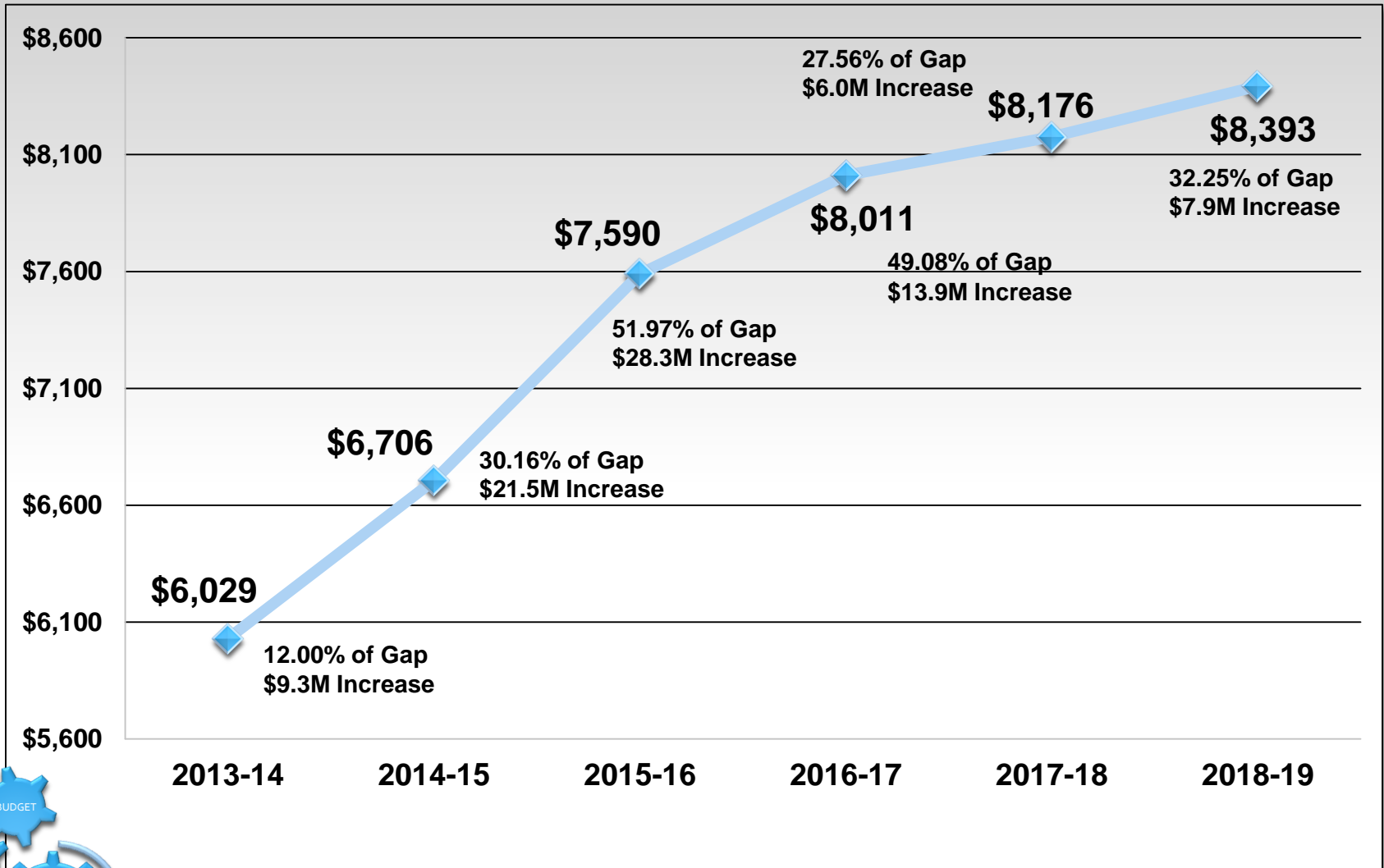
IUSD LCFF	2016-17 Projection	2017-18 Projection	2018-19 Projection
<b>LCFF Target</b> (Actual Target to be Reached in 2020-21)	\$273,040,877	\$289,030,195	\$306,301,120
<b>LCFF Floor</b> (2015-16 Actual Funding Adjusted for ADA Growth & Any LCFF Funding rec'd)	\$244,712,004	\$267,426,725	\$281,733,155
<b>LCFF Gap =</b> (Difference Between Target & Floor)	\$28,328,873	\$21,603,470	\$24,567,965
<b>Gap Funding Rate =</b> (% of Gap to be Funded, set by DOF)	49.08%	27.56%	32.25%
<b>Gap Funding Amount =</b> (Anticipated Additional Funds)	\$13,903,811	\$5,953,916	\$7,923,169
<b>Total LCFF Funding =</b>	\$258,615,815	\$273,380,641	\$289,656,324



\* LCFF will be approximately 95% funded in 2016-17.



# Estimated LCFF Funding Per ADA



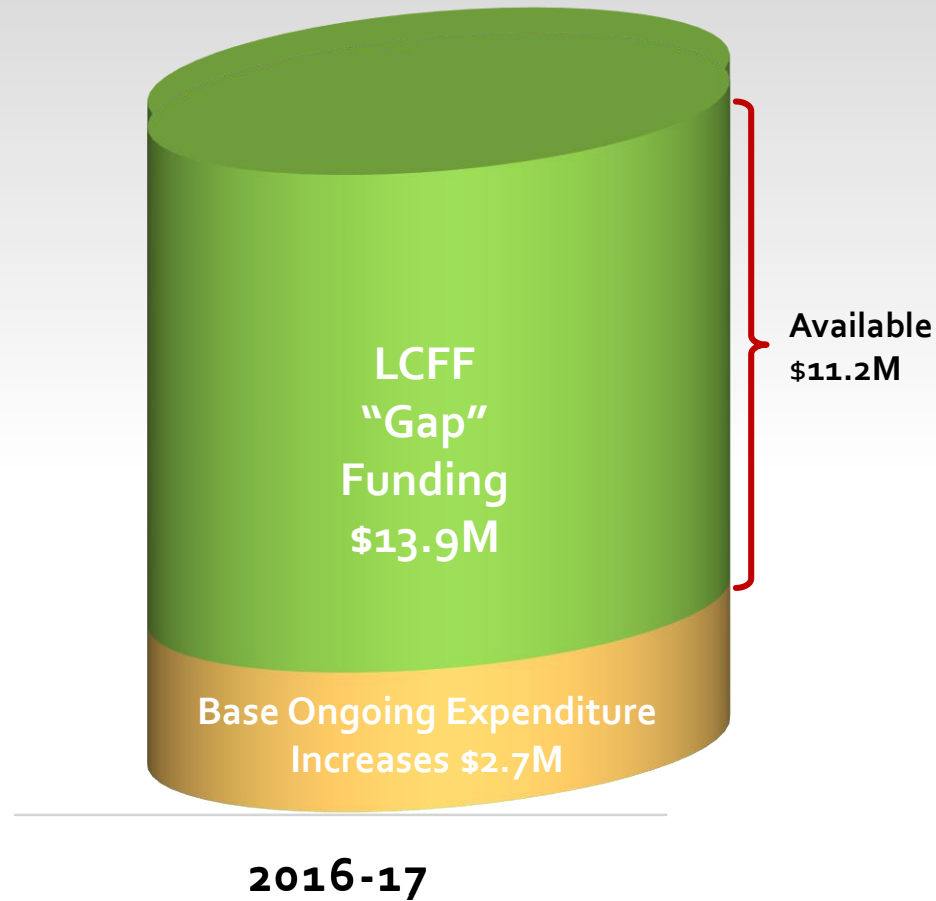
# Budget Prioritization Process Starting Point

## Unrestricted General Fund

Description	2015-16 2 <sup>nd</sup> Interim	2016-17 Projected	2017-18 Projected
Total Revenues	\$270,646,815	\$279,997,397	\$288,355,246
Total Expenditures	\$229,700,980	\$228,548,197	\$240,587,518
EXCESS (DEFICIENCY)	\$40,945,835	\$51,449,199	\$47,767,727
Total Other Sources/Uses	(\$43,555,536)	(\$40,580,853)	(\$44,826,947)
NET INCREASE (DECREASE)	(\$2,609,701)	\$10,868,347	\$2,940,781
Beginning Balance, July 1	\$37,984,702	\$35,375,001	\$46,243,348
Ending Balance, June 30	<u>\$35,375,001</u>	<u>\$46,243,348</u>	<u>\$49,184,129</u>



# Utilization of Ongoing Funding

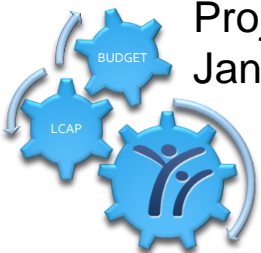


# Budget Prioritization Process Starting Point

## (Utilization of Ongoing and One-Time Resources)

Description	\$ in millions
<b>Ongoing Available Funding</b>	<b>\$11.2</b>
<b>One-Time Available Funding</b>	
2015-16 Projected Unrestricted EFB:	\$35.4
State Mandated Reserves @ 2%	<\$6.9>
Contingency Reserve (approved in 2014-15 LCAP)	<\$5.0>
2014-15 Deferred LCAP Allocation	<\$14.3>
<b>One-Time Available Reserves in 2015-16</b>	<b>\$9.2</b>
<b>One-Time Mandate Reimbursement</b>	<b>\$6.8</b>

Projections based on 2015-16 Second Interim and Governor's 2016-17 January Budget Proposal.



# Budget Prioritization Focus Areas

Aligned with feedback received from stakeholders, the IUSD cabinet presents the following focus areas for the allocation of additional resources in 2016-17 through 2017-18:

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>Direct Student Instructional Support:</u></b>			
Restore art in primary grades through a “Teaching Artist Program” pilot.		\$300,000	
Expand online learning options		\$175,000	\$175,000
Increase support for CTE programs at secondary schools.		\$192,000	\$272,000
Reduce class sizes at secondary schools: focus on intervention and student support programs.		\$480,000	\$480,000
Continue Expanded K-12 Summer School		\$300,000	
<b>Sub-Total :</b>		<b>\$1,447,000</b>	<b>\$927,000</b>



# Budget Prioritization Focus Areas Con't.

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>Increase School – Site Funding:</u></b>			
Large Elementary School Support	\$95,000		
Innovative and furniture replacement allocation		\$770,000	\$470,000
Increase onsite technology support	\$286,000		
Transition one-time technology support positions to ongoing.	\$305,357		
Extend District level curriculum and Special Education TOSAs		\$1,691,822	\$1,691,822
Extend Site Technology Mentors		\$272,933	\$272,933
Continue to fund Early Childhood Coordinator		\$130,000	\$130,000
Restore VAPA and PE Grant funding		\$815,000	
Computer Match Program	(\$300,000)	\$300,000	\$300,000
<b>Sub-Total :</b>	<b>\$386,357</b>	<b>\$3,979,755</b>	<b>\$2,864,755</b>

# Budget Prioritization Focus Areas Con't.

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>CA – Aligned Materials &amp; Support:</u></b>			
Support Professional Learning Communities		\$960,000	\$960,000
Materials to support Special Education		\$456,000	\$120,000
Fund increased software licensing costs due to growth	\$36,250		
Professional learning for Classified Instructional staff		\$96,000	\$96,000
Tools for Technology Integration		\$40,000	\$40,000
Stipends for teacher mentors			\$148,000
Funding for curriculum development in math and science			\$750,000
Stipend for CTE Lead			\$40,000
<b>Sub-Total :</b>	<b>\$36,250</b>	<b>\$1,552,000</b>	<b>\$2,154,000</b>

# Budget Prioritization Focus Areas Con't.

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>Equity, Safety and Support:</u></b>			
Deferred Maintenance	\$750,000	(\$750,000)	(\$750,000)
Hire VAPA Instrument Repair Specialist		\$80,000	\$65,000
Continue funding to replace Radio System		\$20,000	
Fund stipends for increased theater support		\$20,000	\$20,000
Increase long-term substitute teacher rate	\$106,000		
Increase Counselor on Special Assignment (COSA) to full-time		\$78,000	\$78,000
Continue funding support of BTSA training		\$45,000	\$45,000
Fund critical tech. infrastructure needs		\$365,000	
Fund Assessment and On-Line Learning Coordinators	\$269,416		



# Budget Prioritization Focus Areas Con't.

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>Equity, Safety and Support:</u></b>			
Staffing to reflect district growth in the Informational Technology and Educational Technology Departments	\$496,594		
Funding for Position Control System			\$120,000
Extend Instructional technology support staff		\$311,846	\$311,846
Extend Emergency preparation materials		\$110,000	\$110,000
Extend maintenance/upgrades to security systems		\$50,000	\$200,000
<b>Sub-Total:</b>	<b>\$1,622,010</b>	<b>\$329,846</b>	<b>\$199,846</b>

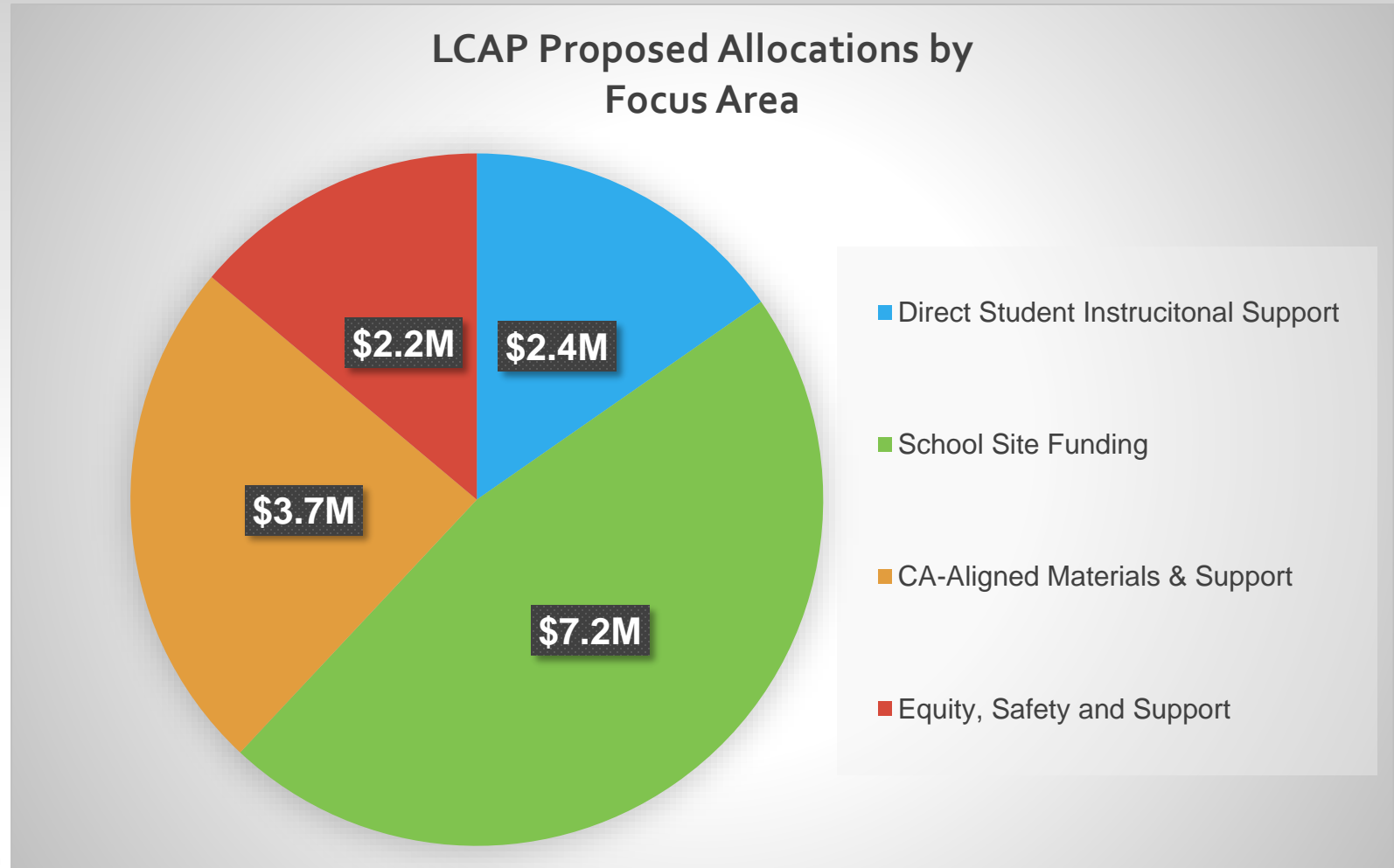


# Budget Prioritization Focus Areas Con't.

Description	Ongoing Allocation	One-Time Allocation	
	2016-17	2016-17	2017-18
<b><u>Summary by Major Category:</u></b>			
Direct Student Instructional Support	-----	\$1,447,000	\$927,000
Increase School – Site Funding	\$386,357	\$3,979,755	\$2,864,755
CA – Aligned Materials & Support	\$36,250	\$1,552,000	\$2,154,000
Equity, Safety and Support	\$1,622,010	\$329,846	\$199,846
<b>Totals:</b>	<b>\$2,044,617</b>	<b>\$7,308,601</b>	<b>\$6,145,601</b>
<b>Unallocated:</b>	<b>\$9,155,383</b>	<b>\$2,545,798</b>	



# Budget Prioritization Focus Areas Con't.



\* \$11.7 million unallocated

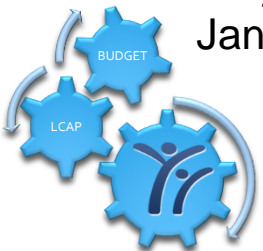


# 2016-17 & 2017-18 Budget Projections

## Unrestricted General Fund

Description	2016-17 Projected	2017-18 Projected
Total Revenues	\$279,997,397	\$288,355,246
Total Expenditures	\$228,548,197	\$240,587,518
Increase on Ongoing Expenditures	\$11,200,000	\$11,200,000
Utilization of One-Time Resources	\$9,854,399	\$6,145,601
Revised Total Expenditures	\$249,602,596	\$257,933,119
EXCESS (DEFICIENCY)	\$30,394,801	\$30,422,127
Other Sources/Uses	(\$40,580,853)	(\$44,826,947)
Net Increase/(Decrease)	(\$10,186,052)	(\$14,404,820)

Projections based on 2015-15 Second Interim and Governor's 2016-17 January Budget Proposal.



# 2016-17 & 2017-18 Budget Projections

## Unrestricted General Fund

Description	2016-17 Projected	2017-18 Projected
Estimated Beginning Fund Balance	\$35,375,001	\$25,188,949
<b>Estimated Ending Fund Balance</b>	<b>\$25,188,949</b>	<b>\$10,784,129</b>
<b><u>Components of Ending Fund Balance:</u></b>		
Revolving Cash/Stores	\$525,000	\$525,000
State Recommended Minimum DEU	\$6,550,000	\$6,600,000
Contingency Reserve	\$5,000,000	\$5,000,000
Deferred Allocation Approved LCAP – 2015-16	\$6,760,704	
Deferred Allocation Proposed LCAP – 2016-17	\$6,145,601	
Remainder	\$207,644	(\$1,340,871)

Projections based on 2015-16 Second Interim and Governor's 2016-17 January Budget Proposal.



# Next Steps

- **May 2016**
  - Share Plan with Stakeholder Groups
  - Continue to review and revise plan based on input
- **June 14, 2016**
  - 2016-17 LCAP Public Hearing
  - 2016-17 Budget Public Hearing
- **June 28, 2016**
  - 2016-17 LCAP Adoption
  - 2016-17 Budget Adoption



# Questions/Discussion

